

# From Data Integration to Data-Driven Governance: Strengthening the Role of the National Statistical Office

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# Growing Demand for Government Data

## Increasing Demand

Increasing demand from government institutions for comprehensive, high-quality datasets

## Evidence-Based Policy

Data-driven decision-making and evidence-based policy planning;  
Budget based on KPIs'

## Granular Data

Requirement for granular data and microdata to support in-depth analysis;  
Cross sector data

## Maximising Value

Maximising the value derived from existing and future data assets



# Reducing Administrative Burden

## Current key achievement

Inter-institutional collaboration on surveys — resulting in approximately **9,800 hours saved** across **4,000 enterprises**

- **Alternative Acquisition**  
Minimising administrative burden through alternative data acquisition methods
- **Direct Dataset Provision**  
Transition from manual survey completion to direct dataset provision
- **Active Projects**  
Ongoing project with the Treasury; active discussions with major enterprises



# Organizational Transformation



## Process-Oriented Model

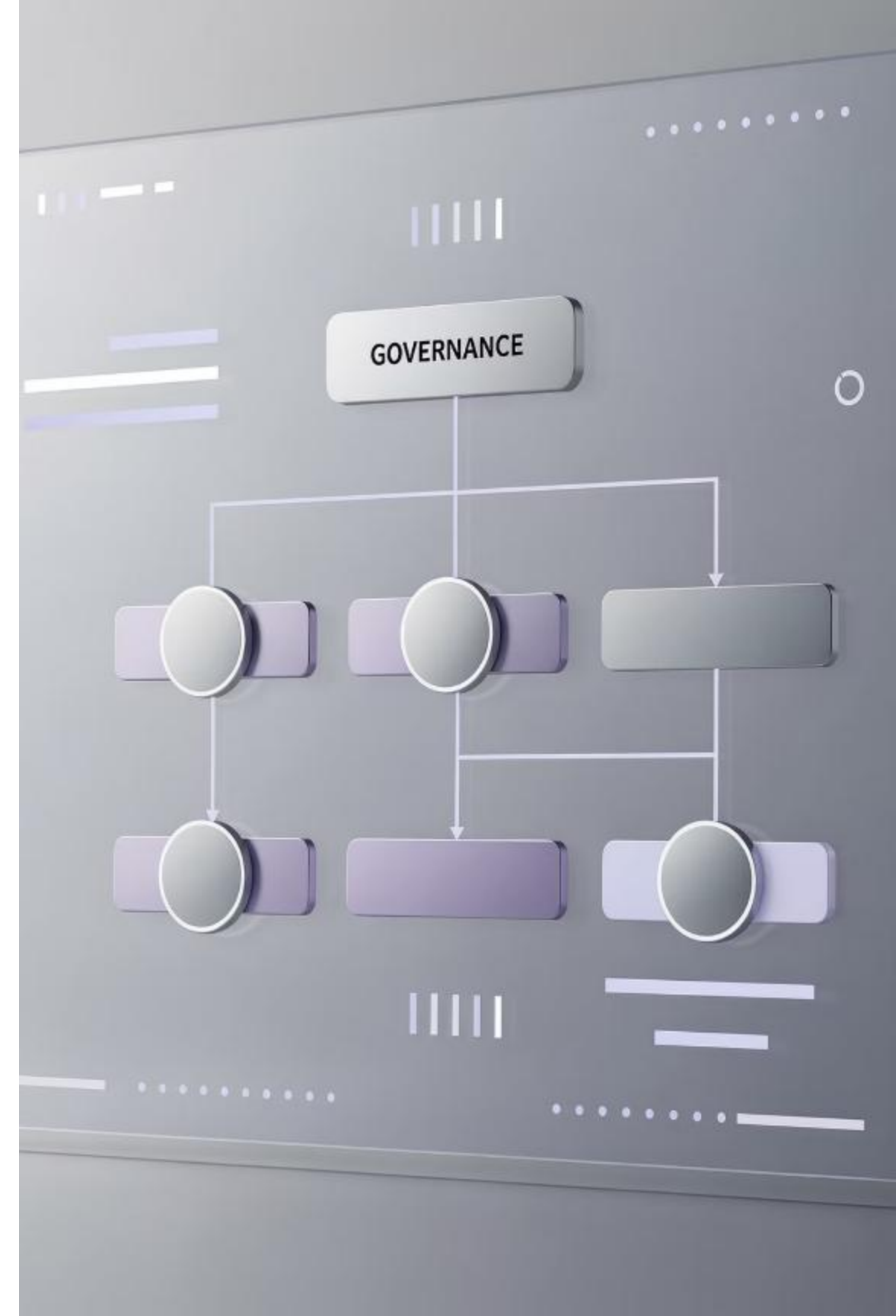
Restructuring towards a process-oriented model within statistics-producing departments

## Centralised Governance

Establishment of a centralised data governance unit

## Data Objectives First

All projects defined by data objectives first — determining what is needed before addressing how it is delivered



# Data Governance Framework



Formalised Data Policy



Comprehensive Data  
Catalogue



Standardised Metadata  
Framework



Unified Data Structures



Automation and Systematic Data Management

# Human Capital Development

## Structured Training Programmes

Structured personnel training programmes aligned with evolving data competencies

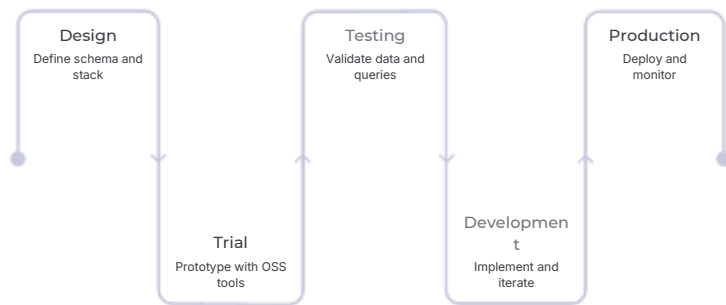
## Strategic Workforce Optimisation

Strategic workforce optimisation to enhance operational efficiency



# Technological Modernisation

## Development Pipeline



Database pipeline development with structured workflow: design → trial → testing → development → production

## Key Initiatives

- Transition to open-source technologies: **PostgreSQL, Python, R, and GitLab**
- Code-first approach, with interface-based systems introduced at a later stage
- Process documentation and source code version-controlled in GitLab
- Infrastructure migration to a government or dedicated data centre



# Artificial Intelligence Applications



## Data Processing & Quality Assurance

Data processing and quality assurance



## Process Optimisation

Survey design, cognitive aspects, and paradata analysis



## Data Retrieval & MCP Integration

Data retrieval and Model Context Protocol (MCP) integration



## Advanced Analysis

Advanced data analysis and insight generation



## Synthetic Data Generation

Synthetic datasets generation

# National Context and Regulatory Framework

CSB Designated as Central Data Agency:

- ▾ New mandates under the **State Administration Structure Law**
- ▾ **Artificial Intelligence Centre Law**
- ▾ Forthcoming legislation on **health data reuse**

Ministry of Smart Administration and Regional Development Initiatives:

Data Governance Strategy 2026–2030

National Metadata Standard Project





# Technological Ecosystem

## Unified Datasets

Implementation of unified, harmonized datasets: Person, Enterprise, Geolocation

## DELTA

Deployment of **DELTA** — the new data collection system

## PILS

Launch of **PILS** — the new secure data processing environment

# Thank You

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